



Joint Force Support Component Command (JFSCC)

***AUSA Logistics
Symposium***

BG (P) Tim McHale, JFSCC CDR



Purpose & Agenda

PURPOSE: Inform leaders in the military, industry and academia of a transformational logistics experiment being conducted during the period JRSOI 06 to UFL 07

- **Why we need to change**
- **What We Are Doing About It**
- **What is the JFSCC**
- **The Road Ahead**
- **Issues / Questions / Discussion**

WHY WE NEED TO CHANGE:

***The Impetus of
the JFSCC
Experiment***



What Went Wrong?

GRENADA

**JUST
CAUSE**

**DESERT
STORM**

**DESERT
SHIELD**

**NOBLE
EAGLE**

**DESERT
FOX**

OEF

OIF

***Consistent theater log issues from past
twenty years of Operations: SLOW,
REDUNDANT, AND WASTEFUL***

SUB-OPTIMAL LOGISTICS EXECUTION



Senior Warfighters Need Solutions

“My third objective...was to create one logistics command for the theater, to control and coordinate the massive logistics effort we would have to undertake in a major crisis.”

Gen Anthony Zinni, former Cdr, CENTCOM

“Need permanent joint organizations at the operational level... A joint logistics organization should also be included at the operational level.”

Operational Iraqi Freedom: Observations and Insights, JFCOM, 20 May 03

“REQUEST ESTABLISHMENT OF A JOINT FORCE SUPPORT COMPONENT COMMAND (JFSCC) IN CONJUNCTION WITH USTRANSCOM.”

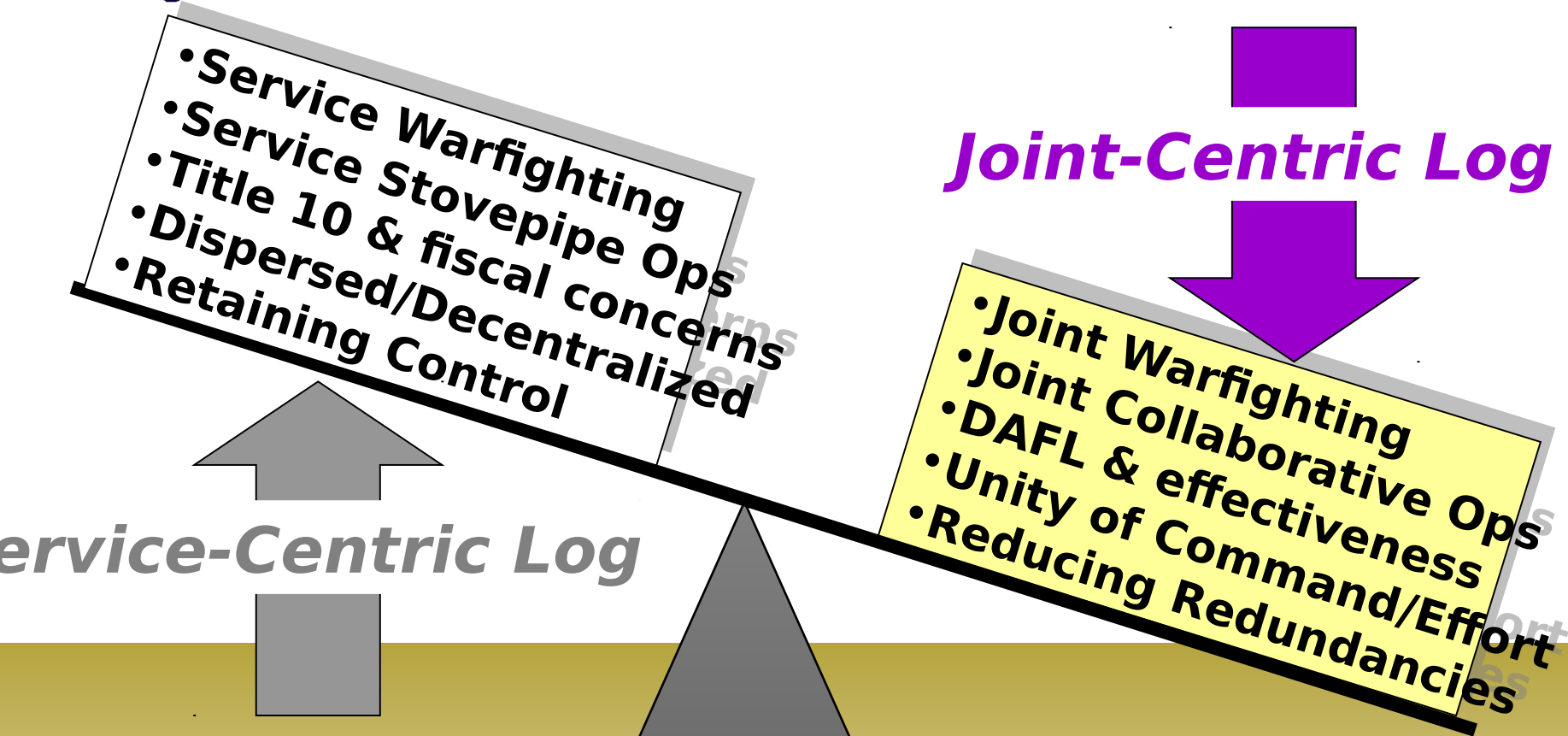
CENTCOM Chief of Staff to JFCOM Chief of Staff, 25 Oct 04

“Joint Theater Logistics...Work closely with JFCOM to get us away from executing theater logistics in Service stovepipes and give the joint logistician the tools needed to effectively support joint opns.”

Gen Peter Pace, CJCS, Memo to J4, 1 Dec 05



The Balance is Shifting



Impetus behind the JFSCC concept: Senior Warfighter guidance to execute Joint-Centric Log!



Problems JFSCC is trying to fix

- ***“Logistics by committee” with no single POC in charge of overall logistics execution to ensure unity of effort***
- ***Lack of total asset and in transit visibility***
- ***Poor strategic communications between key theater log elements/nodes and national supply base***
- ***Redundant, wasteful, unconnected distribution system***
- ***Lack of accountability, ownership, supply discipline***
- ***Excessively complex and inefficient procedures***
- ***Lack of standing capability; too much ad hoc***
- ***Poor linkage between planners and executors***
- ***Poor linkage between logisticians and operators***

WHAT WE ARE DOING ABOUT IT:

The JFSCC Development Strategy

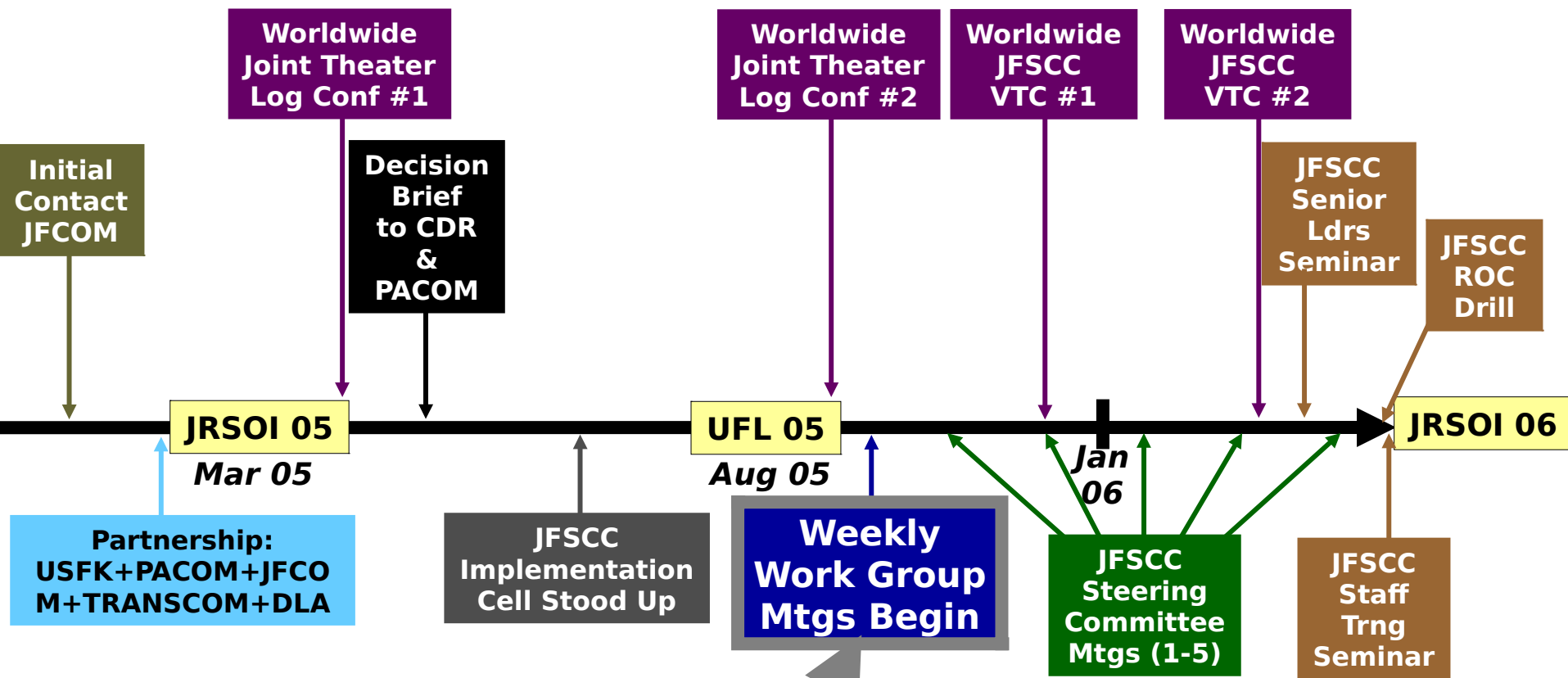


USFK JFSCC Development Tenets

- **Focus on Warfighting:** OK to accept reasonable risks; priority of effort is on improving ability to execute KTO war plans
- **Execute a DOTMLPF Approach:** Use existing proven concept development methodology along doctrinal lines
- **Conduct Evolutionary Experimentation:** Get an answer that's close and test it - and then tweak it to make it better
- **Forge a Strong and Enduring Partnership:** (USFK & Service Components) + (PACOM) + (JFCOM) + (TRANSCOM) + (DLA) = Successful TEAM
- **Continually Engage Joint Log Community; Fully Staff concepts/documents:** Work with Partners, JCS, Services, CONUS Support Base, EUCOM, CENTCOM, etc. - ensure full disclosure on all elements of the plan; seek input from ALCON
- **Fully Staff Concepts and Develop Documentation:** Get into details and develop approaches that stimulate ACTION - but don't "staff issues to death" or expect 100% solutions
- **Use Already-Existing KTO Resources:** Execute changes and document them using internal resources



Our One Year Journey to JRSOI 06

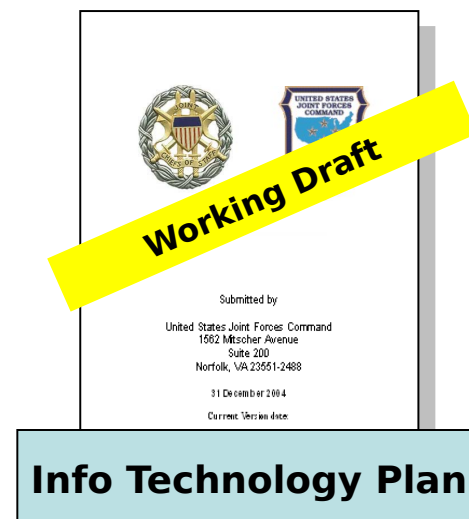
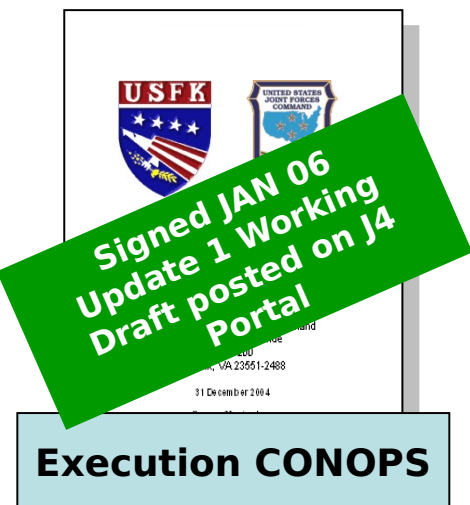
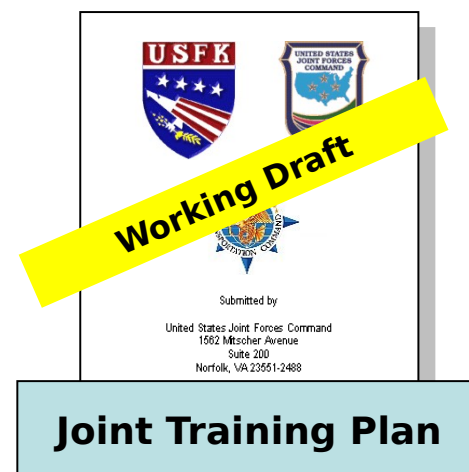
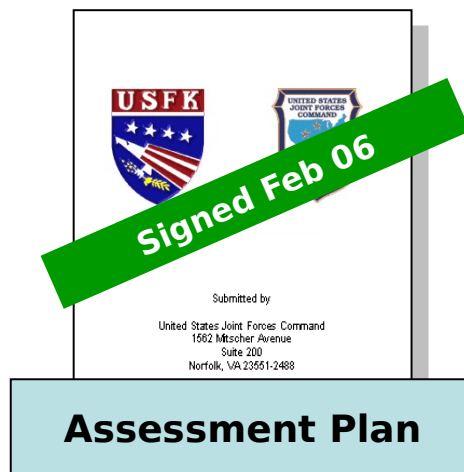


The JFSCC Development Team and Work Groups:

USFK J4 Staff, JFCOM, PACOM, 7th AF, MARFOR-K, 8th Army, CNFK, SOCKOR, DLA, TRANSCOM, Army Materiel Command, and



Key Docs the Team has Developed



Fall 05

Winter 05/06

Spring 06



JFSCC Initial Capabilities (JRSOI 06)

• FUNCTIONAL:

- Plans & Operations
- Trans & Movements
- Munitions Sustainment
- Fuels Sustainment

**Build
Confidence
Iteratively**

**Evolutionary
Experimentation**

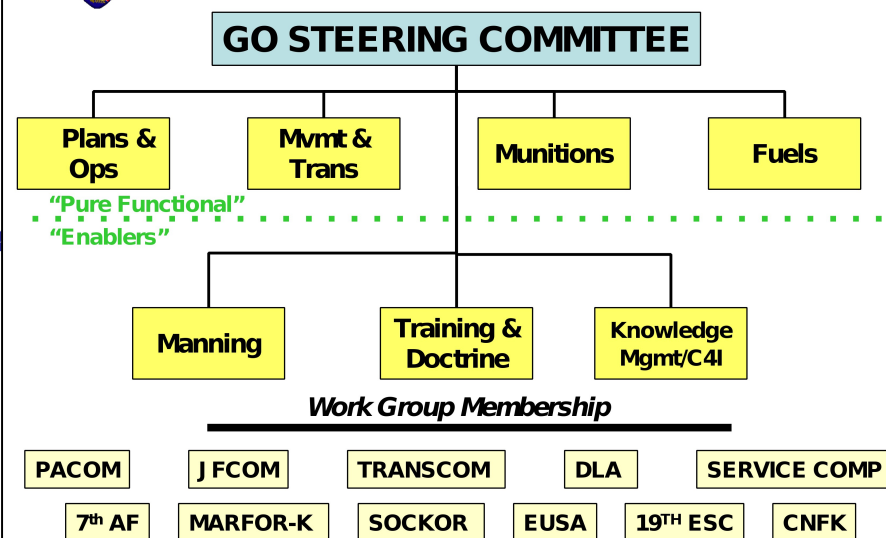
• ENABLING:

- Knowledge Mgmt & C4I
- Training & Doctrine

UNCLASSIFIED

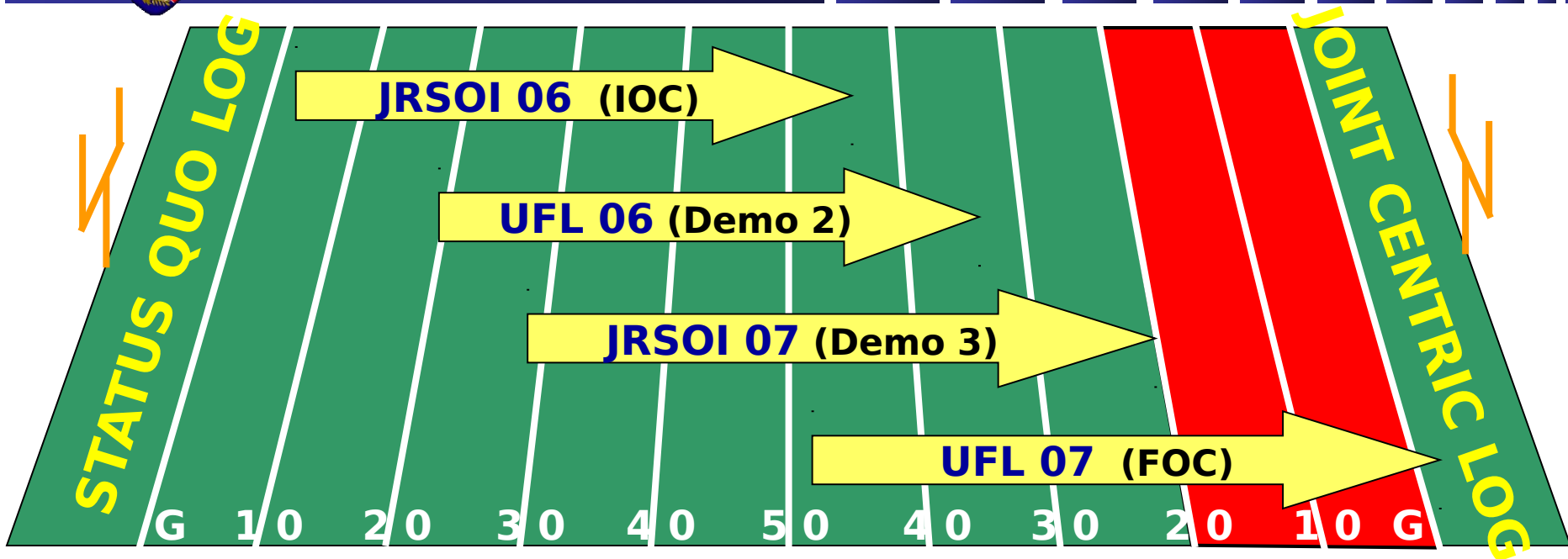


WORK GROUPS...in preparation for RSOI 06





Driving Thru the Red Zone in KTO



The Game: Better Warfighting thru Joint Theater Logistics

Teammates: USFK and Components, JFCOM, PACOM, USTC, Nat'l Partners

Field of Play: Korean Theater of Ops and PACOM AOR

Schedule: Next four KTO theater-wide training events (JRSOI + UFL)

Object of the Game: Stand-up, assess and validate the JFSCC



WHAT IS THE JFSCC:

***The USFK Organizational
Construct***



JFSCC Mission Statement

Provide a **single logistics command** with enhanced joint capabilities to coordinate, integrate, and synchronize theater logistics functions, processes and assets in meeting the Commander U.S. Forces Korea operational requirements and improve warfighting capability.

**JFSCC intent:
Improved
WARFIGHTING!**



JFSCC Key Tasks

- See the theater **REQUIREMENT**
- See the theater **CAPABILITIES**
- **IDENTIFY** theater shortfalls (current/projected)
- **PRIORITIZE** theater shortfalls
- Adjudicate conflicting **PRIORITIES**
- Direct theater log **RESOURCES**
- Conduct theater log **PLANNING**
- Drive theater log **EXECUTION**

*If properly executed, these tasks
will **IMPROVE WARFIGHTING***

Enables Effects
Based Operations



JFSCC KTO Building Blocks

Joint Force Support Component Command

**PDDOC-K
(from PACOM)**

**DLA
(OPCON)**

**USFK
J4 Assets**

19th ESC = Foundation of JFSCC

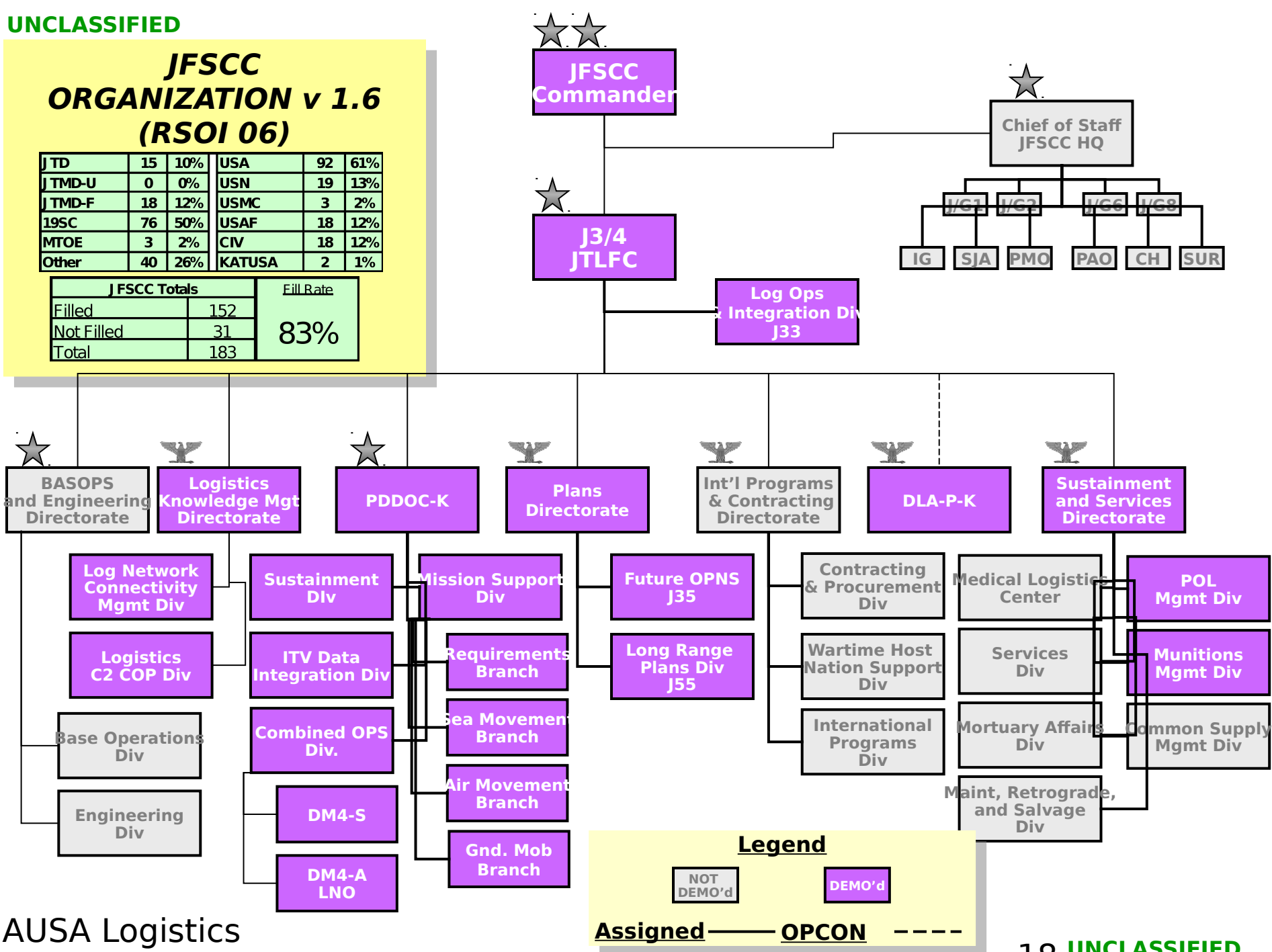
*** Dual Hatted**

These are assets already committed to the theater.

JFSCC ORGANIZATION v 1.6 (RSOI 06)

JTD	15	10%	USA	92	61%
JTMD-U	0	0%	USN	19	13%
JTMD-F	18	12%	USMC	3	2%
19SC	76	50%	USAF	18	12%
MTOE	3	2%	CIV	18	12%
Other	40	26%	KATUSA	2	1%

J FSCC Totals		Fill Rate
Filled	152	83%
Not Filled	31	
Total	183	





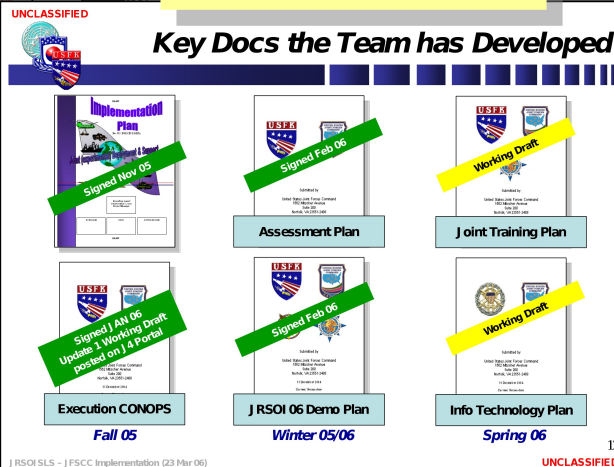
Training the JFSCC

JRSOI '06 IOC

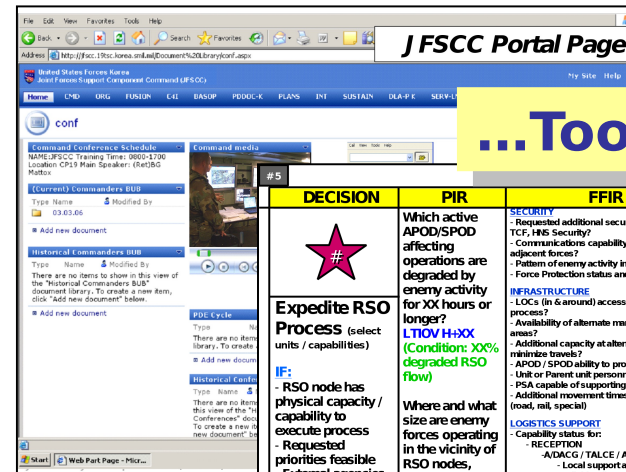


The Rules...

Key Docs the Team has Developed

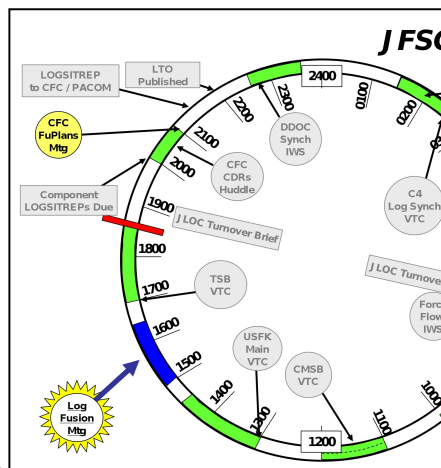


...Tools...



Joint Decision Support Matrix

DECISION	PIR	FFIR	LJTO ACTIONS
 Expedite RSO Process (select units / capabilities) IF: - RSO node has physical capacity / capability to execute process - Requested priorities feasible - External agencies can support the new priorities AND: TPFD Adjustments ready to execute / executed THEN: 	Which active APD/SPD affecting operations are degraded by enemy activity for XX hours or less LJTO H+XX (Condition: XX% degraded RSO flow) Where and what time state are enemy forces operating in the vicinity of RSO node logistics nodes, LOCs or other support enclaves LJTO H+XX (Condition: XX% Degradation of logistics node operations)	SECURITY - Requested additional security forces - MP, TCF, INR Security - Communications capability with friendly / adjacent forces - Pattern of enemy activity in area? - Force Protection status and capability? INFRASTRUCTURE - LOCs (in & around) access for expedited RSO process - Availability of alternate marshalling / staging areas - Additional capacity at alternate locations to minimize transport - APD/ SPDO ability to process Force flow - Unit or Parent unit personnel available? - PSA capable of supporting RSO operations? - Additional movement time allocated to unit (road, rail, special) LOGISTICS SUPPORT - Capability status for: - RECEPTION - ADACG / TALCE / APD/ Capability? - Local support and Transport available? (buses & cargo trucks) - ME / CIE / states? - Within APD/ capabilities? - Schedule changes coordinated? - SPOD / PSA / Port / Marine Capability? - SPOD handling capability? - Stowages / PSA availability? - Marshalling / Staging area available? - STAGING Capability? - Available space? - Available personnel? (unit or other) - ONWARD MOVEMENT (prep for) - Adjuncted movement enclaves?	RSO Node: Operated by: Link ARFOR / MARFOR: (Node Operator) Adjust / Expedite operations IAW published guidance and updated scheduling and movement data. Identify any logistics issues / shortfalls. ARFOR: Adjust / Coordinate support IAW updated schedule and movement data MARFOR: Adjust / Coordinate support IAW updated schedule and movement data. NAVFOR: Adjust / Coordinate ship arrivals IAW new priorities and movement data. Coordinate necessary actions with Port Operations personnel. AFFOR: Adjust / Coordinate aircraft arrivals IAW new priorities and movement data. Coordinate necessary actions with Airfield Operations personnel.



Joint Logistics Tasking Order (J LTO)

III	EXECUTION		
	WHO	TASK	PURPOSE
	8 th Army	Transfer 75 Hellfire Missiles to MAWRFC-NLT _____. Missiles must be transported to _____.	To mitigate unexpected a/ortfall caused by loss of Hellfire Missiles due to enemy action.
	7 th AF	Provide bulk fuel support to	These are SOCKROK Army Component soldiers

**Drafted at the J FSCC;
Issued by USFK-Main
For COMUSKOREA**

New Collaborative Sessions

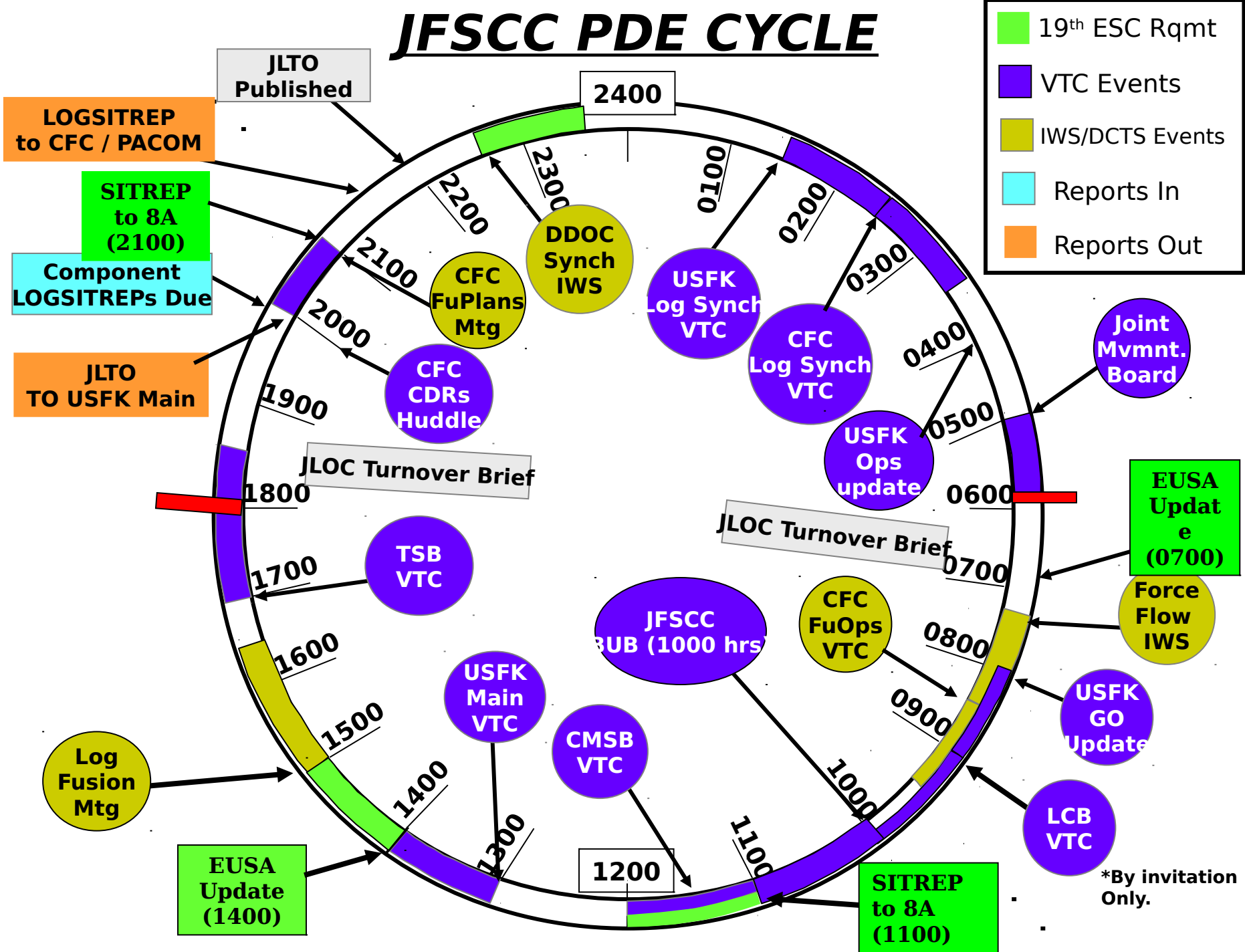
Joint Movement Board:

- 0500-0600 hrs (India) hosted by PDDOC-K
- Participants: J FSCC Directorates, USFK Component Log Cells, USFK J 4, CTMC, PDDOC (Hawaii)
- Purpose: Sets Joint (U.S.) Movement Priorities to provide to the CTMC. Verify movement requirements and Adjudicate lift shortfalls

Log Fusion Meeting:

- 1500-1630 hrs (India) hosted by Log Fusion Center
 - Participants: JFSCC J 3/4, JFSCC Directorates, USFK-Main,ponent Log Cells
- ose; Internal JFSCC Staff briefing to the JFSCC J 3/4
tion" of current requirements (from Sustainment & Services
with visibility of what is in the pipeline (from PDDOC-K) with
the Future Ops picture (from JFSCC J 3S & J 5S)

JFSCC PDE CYCLE



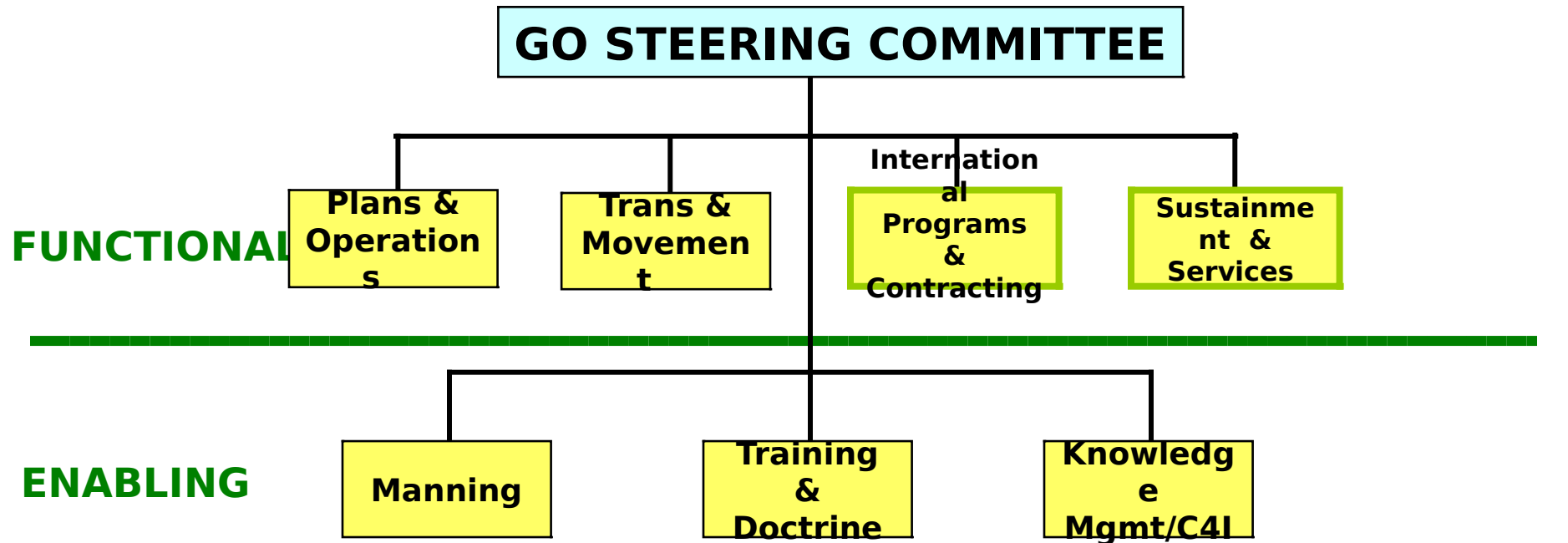


THE ROAD AHEAD

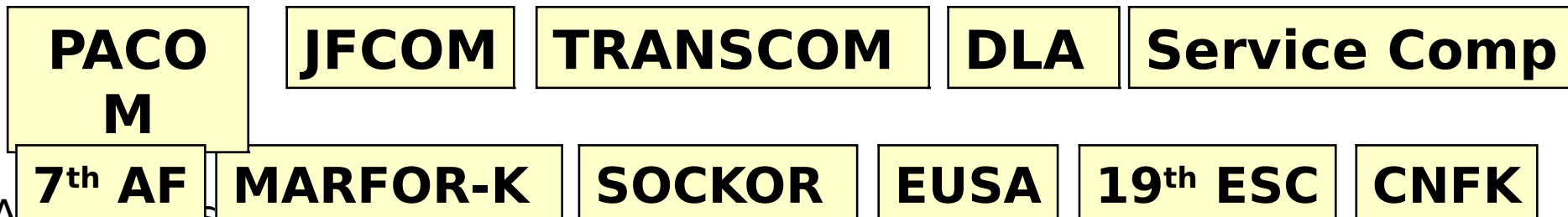
Preparations for UFL '06



Work Groups for UFL 06

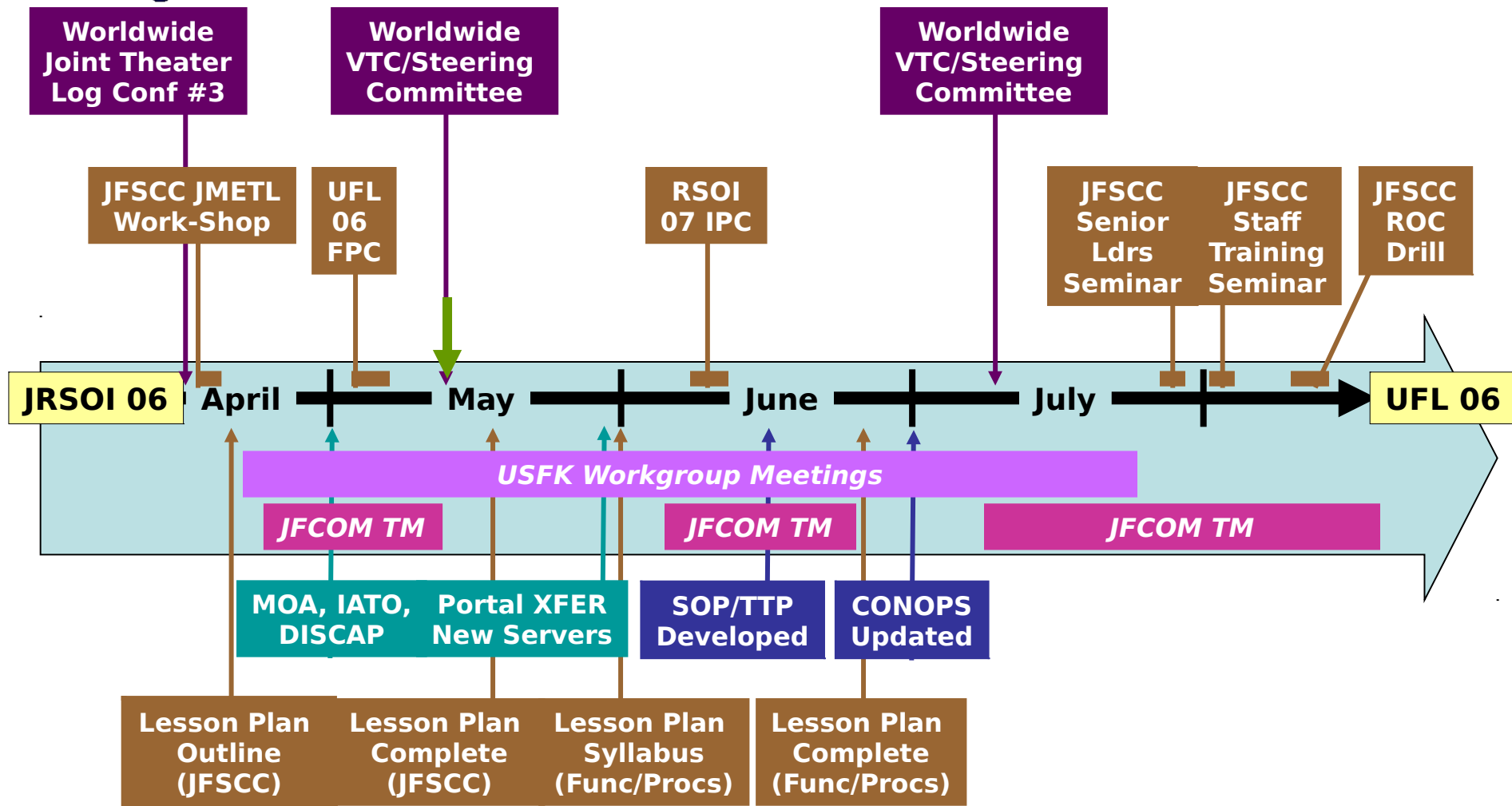


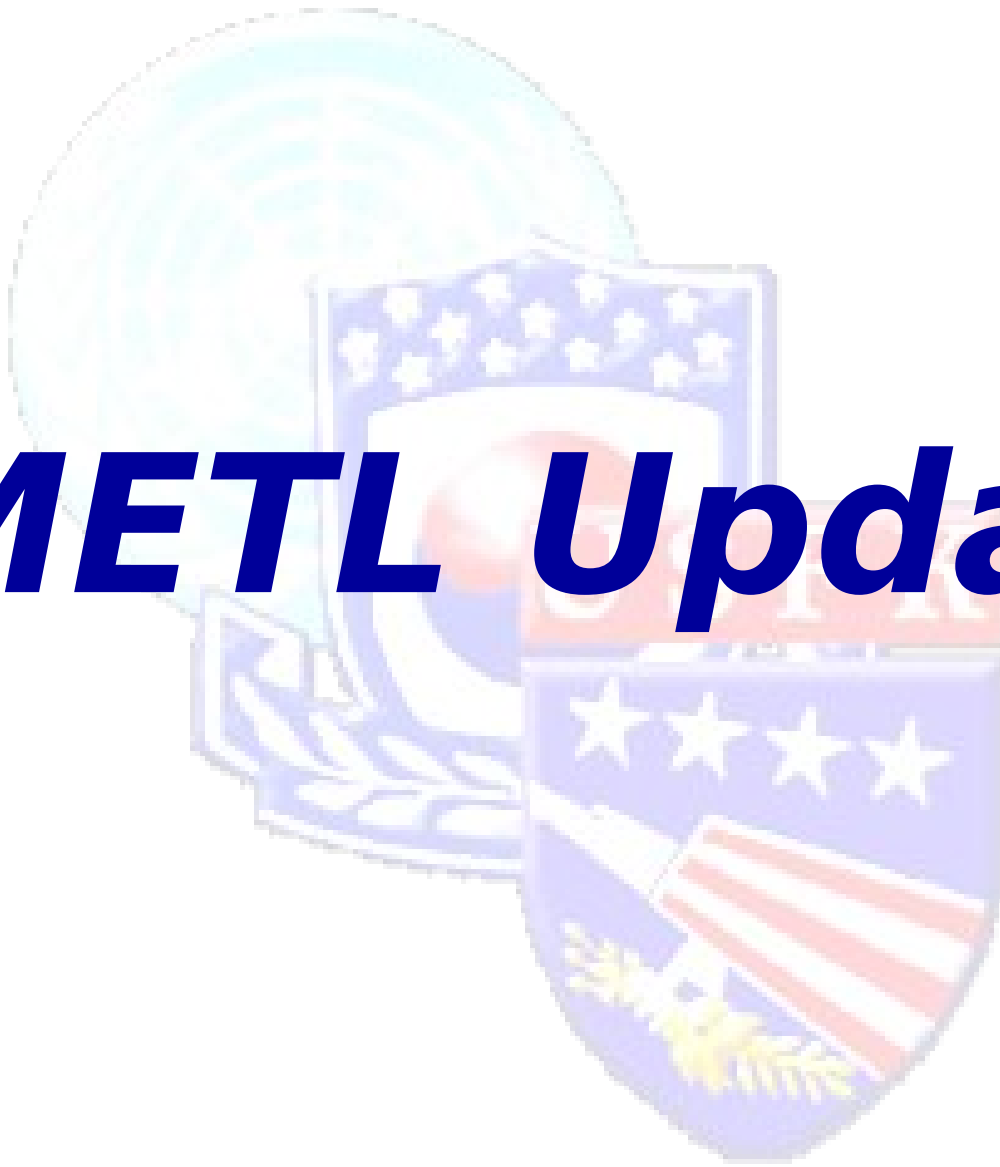
Work Group Membership





The Joint Log Road to UFL 06

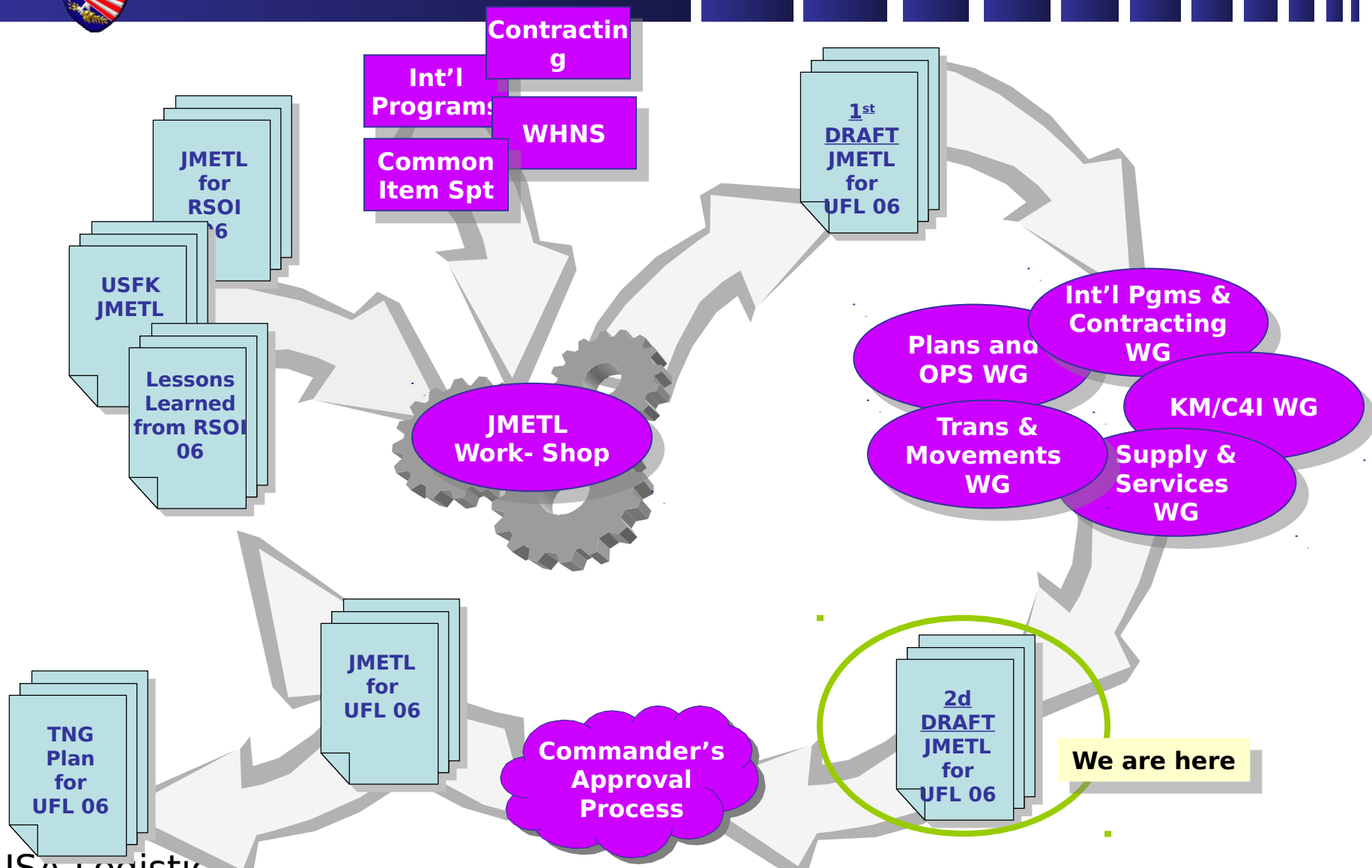




JMETL Update



JFSCC JMETL Development Process





JFSCC JMETL for Demo 2 (UFL 06)

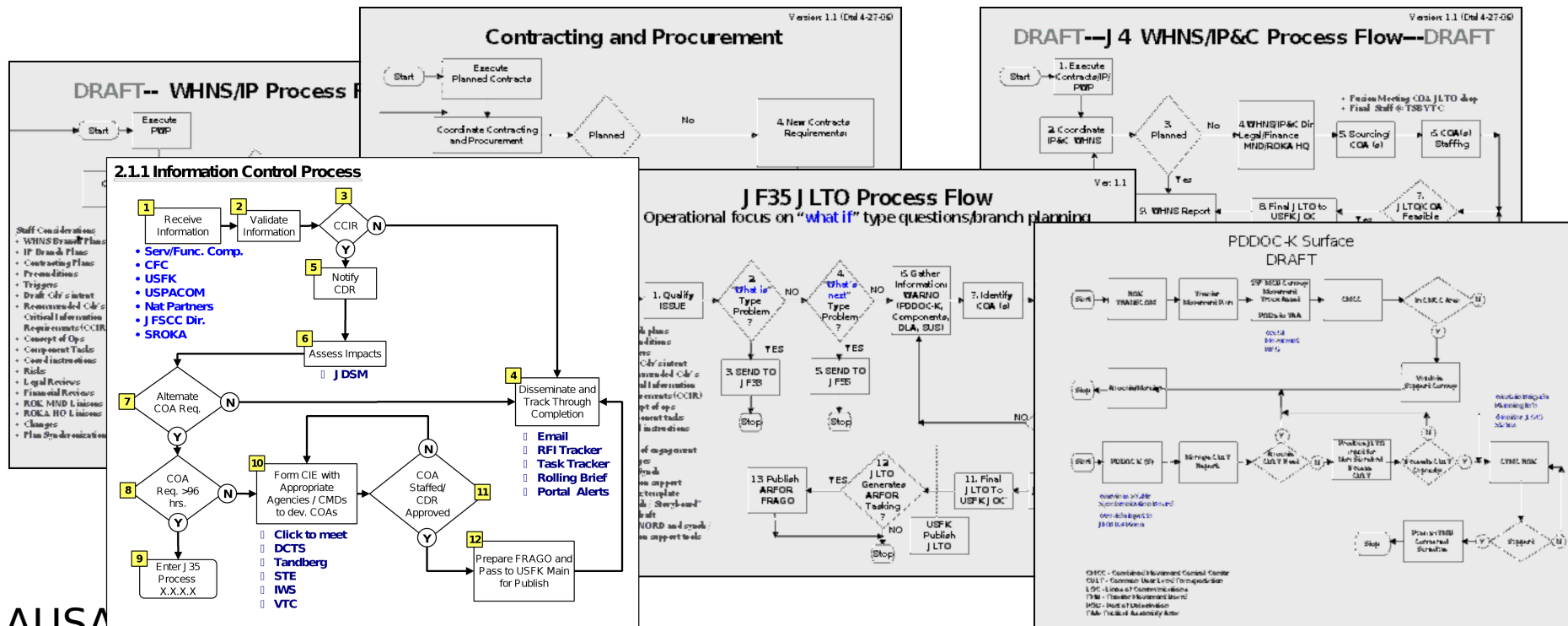
J MET	Title	J 34 J TLFC	Logistics C4I Dir	PDDOC-K Dir	Plans Dir	IP & Contracting Dir	Sust & Serv Dir.
ST 1.1.2	Coordinate/Monitor/Provide Theater Strategic Joint Reception, Staging, Onward Movement and Integration (J RSOI)	OP 5.1.3 OP 5.1 OP 1.1.2 OP 5.4.5	OP 5.1.1 OP 5.1.4	SN 1.1.3 ST 4.3.3.1	OP 5.4.5 OP 5.3 OP 5.1.3 ST 4.3.3	OP 5.7.5 ST 4.1.5 ST 8.3.3 OP 4.6.6 ST 4.4.4	OP 4 OP 4.1 OP 4.2 OP 4.3 OP 4.5 ST 4.1.2 OP 5.1
ST 1.1.3	Conduct Intra-Theater Deployment of Forces	OP 5.1.3 OP 5.1 OP 1.1.2 OP 5.4.5	OP 5.1.1 OP 5.1.2	SN 1.1.3 ST 1.1.2.5 ST 4.3.3.1	OP 5.4.5 OP 5.3 OP 5.1.3 ST 4.3.3	OP 5.7.5 ST 4.1.5 OP 4.6.6 ST 4.4.4 ST 8.3.3	
ST 4	Sustain Theater Forces	OP 5.4.5 OP 5.1.3 OP 5.1	OP 5.1.1 OP 5.1.2	SN 1.1.3 ST 1.1.2.5 ST 4.3.2.1 ST 4.3.3.1	OP 5.4.5 OP 5.3 OP 5.1.3 ST 4.3.3	ST 4.1.5 OP 5.7.5 OP 4.6.6 ST 4.4.4 ST 8.3.3	OP 4 OP 4.1 OP 4.2 OP 4.3 OP 4.5 ST 4.1.2 OP 5.1
OP 5	Provide Operational Command and Control (C2)	OP 5.4.5 OP 5.1.3 OP 5.1	OP 5.1.1 OP 5.1.2	SN 1.1.3 ST 4.3.3.1	OP 5.4.5 OP 5.3 OP 5.1.3 ST 4.3.3	ST 4.4.4 OP 5.7.5 ST 4.3.3 ST 4.3.3.1	OP 5.1

<https://usfkportal.korea.army.mil/C11/Training%20and%20Doctrine%20Workgrou/default.aspx>



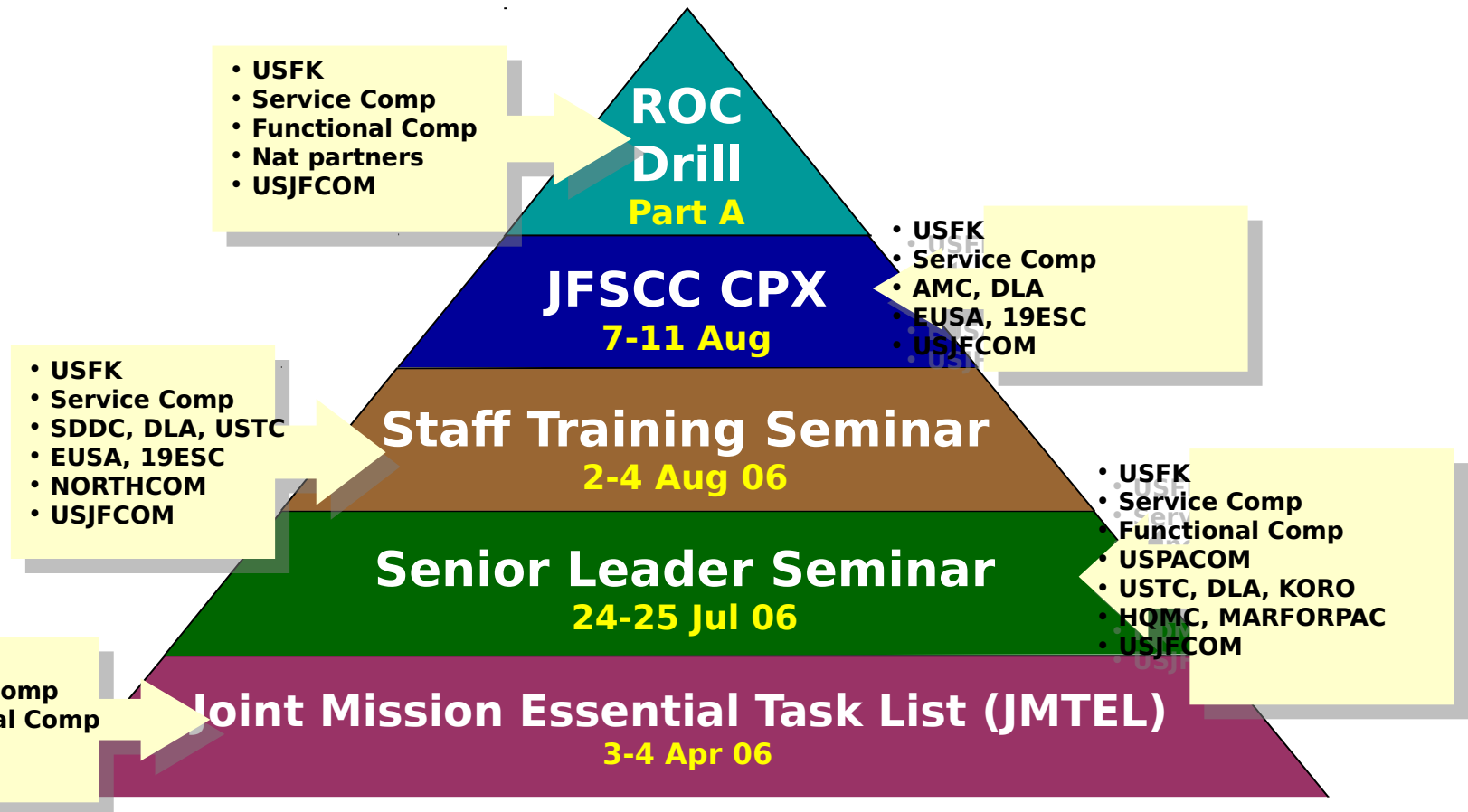
TTP/SOP Development Update

- All workgroups are currently mapping processes and documenting TTPs
- This will feed the JFSCC SOP and be the baseline for the Training Plan





Training the JFSCC



***ISSUES /
QUESTIONS /
DISCUSSION***



Issues / Questions / Discussion

- **Manning**
- **Doctrine & TTPs**
- **Training - Distributive and Schools**
- **Simulations and Drivers**
- **C4I**